

Consolidated Financial Results

For the Fiscal Year Ended October 31, 2013



Summary of Consolidated Financial Results For the Fiscal Year Ended October 31, 2013

H.I.S. Co., Ltd. (9603)

Exchange Listed: Tokyo Stock Exchange, 1st section

Principal Office: Tokyo, Japan

Homepage: http://www.his.co.jp/

Representative Director, President: Akira Hirabayashi

Contact: Shigeru Nakatani, Director

Telephone: +81-3-5908-2070
Scheduled date of annual shareholders' meeting: January 29, 2014
Date of Dividend payment: January 30, 2014
Scheduled date of filing annual report: January 30, 2014

1. Consolidated Financial Results (November 1, 2012 – October 31, 2013)

(1) Consolidated Operating Results

			Millions	of Yen	
		Fiscal Year Ended October 31,			
		2013	%	2012	%
Net Sales		479,478	11.1	431,483	13.3
Operating Income		11,843	4.7	11,316	20.3
Ordinary Income		15,203	12.8	13,479	22.5
Net Income		8,903	(4.6)	9,331	12.4
Net Income per Share (yen)		274.59	9	287.	.77
Net Income per Share, Diluted (yen)		_		_	
Return on Equity (ROE)		12.1%		14.3	3%
Ordinary Income to Total Assets Ratio		7.8%		8.6%	
Operating Income to Net Sales Ratio		2.5%		2.6%	
Notes: Comprehensive income:	Full year ended October 31, 2013:			15,024 million yen (103.9%)	
Full year ende		d October 31, 2012:		7,367 million yen (-18.2%)	
Notes: Equity of earnings in affiliates:	Full year ended	d October 31, 2013:		582 million yen	
Full year ende		October 31, 2012:		405 million yen	

(2) Consolidated Financial Position

		Millions of Yen
	As of October 31,	
	2013	2012
Total Assets	215,913	173,497
Net Assets	90,680	76,763
Shareholders' Equity Ratio	36.6%	39.0%
Net Assets per Share (yen)	2,438.83	2,088.35
Notes: Shareholders' equity (consolidated):	As of October 31, 2013:	79,080 million yen

1

As of October 31, 2012:

67,718 million yen



(3) Consolidated Cash Flows

	Millions	of Yen
	Fiscal Year Ended October 31,	
	2013	2012
Cash Flows from Operating Activities	15,360	9,577
Cash Flows from Investing Activities	(10,975)	(18,250)
Cash Flows from Financing Activities	16,817	(295)
Cash and Cash Equivalents at End of Year	61,426	35,821

2. Dividend Distribution

	Di	Dividend per Share		Total Dividend	Dividend payout ratio (%)	Ratio of dividends to net assets (%)
	Half Year	Year End	Full Year	imillions of vent	(consolidated)	(consolidated)
FY2012	0.00	34.00	34.00	1,102	11.8	1.7
FY2013	0.00	34.00	34.00	1,102	12.4	1.5
FY2014 (Forecast)	0.00	36.00	36.00	_	13.0	_

3. Consolidated Forecast for the Fiscal Year Ending October 31, 2014

	Millions of Yen			
	Interim ending Ap	ril 30, 2014	FY ending Octo	ber 31, 2014
Net Sales	250,000	11.3%	539,000	12.4%
Operating income	7,500	23.8%	15,700	32.6%
Ordinary Income	8,500	8.3%	17,200	13.1%
Net Income	4,000	(14.6%)	9,000	1.1%
Net Income per Share (yen)	123.3	36	277.	.56

4. Additional Notes

(1) Changes of important subsidiaries during the fiscal period (Changes of specific subsidiary due to change in scope of consolidation):

Yes (1 Company)

(ASIA ATLANTIC AIRLINES CO., LTD.)

32,427,105 shares

(2) Change in accounting policy, change in accounting estimates and restatement:

(i) Changes accompanying amendments to accounting standards: Yes
(ii) Changes other than those in (i) above: None
(iii) Change in accounting estimates: Yes
(iv) Restatement: None

(4) Number of shares issued (common shares)

As of Oct 31, 2012

(i) Number of shares issued at end of fiscal period (including treasury stock):

As of Oct 31, 2013 34,261,468 shares
As of Oct 31, 2012 34,261,468 shares

(ii) Number of treasury stock at end of fiscal period
As of Oct 31, 2013 1,835,896 shares
As of Oct 31, 2012 1,834,658 shares

(iii) Average number of shares during the period
As of Oct 31, 2013 32,426,232 shares

2



5. Non-consolidated Financial Results (November 1, 2012 – October 31, 2013)

(1) Non-consolidated Operating Results

		Millions	of Yen	
	Fiscal Year Ended October 31,			
	2013	%	2012	%
Net sales	383,816	4.3	367,865	9.9
Operating Income	3,126	(49.7)	6,215	(0.4)
Ordinary Income	4,262	(37.2)	6,788	0.1
Net Income	2,485	(32.8)	3,699	(32.3)
Net Income per Share (yen)		76.66	114.	10
Net Income per Share, Diluted (yen)		_		_

(2) Non-consolidated Financial Position

		^	Millions of Yen
		As of October 31,	
		2013	2012
Total Assets		142,744	114,047
Net Assets		52,914	52,058
Shareholders' Equity Ratio		37.1%	45.6%
Net Assets per Share (yen)		1,631.88	1,605.42
Note: Shareholders' equity:	Fiscal year ended	October 31, 2013:	52,914 million yen
	Fiscal year ended	October 31, 2012:	52,058 million yen

Note on Audit Procedures:

This summary of financial statements is out of the scope of the audit procedures which is required by "Financial Instruments and Exchange Act". Therefore, the audit procedures of consolidated financial statements have not been completed as of the disclosure of this report.

Disclaimer Regarding Forward-Looking Statements:

Forward-looking statements are based on management's assumptions and beliefs in light of information currently available and involve uncertainties that may affect forecasts. Actual results may differ materially from these forecasts due to various factors. Please refer to pages 7-8 for further information concerning the projections.



I. Overview of Operating Results

1. Operating Results

(1) Overview of consolidated results for the fiscal period

During the fiscal year under review, Japan showed signs of gradual economic recovery as a result of a series of economic policies. Within the travel industry, there were positive factors such as recovery in consumer spending due to the economic improvement and growing travel opportunities for seniors. However, demand for overseas travel was greatly affected by diplomatic dispute and rapid exchange rate fluctuation. As a result, the travel market did not recover to the level of the previous fiscal year. According to the Japan National Tourist Organization (JNTO), the estimated number of Japanese departing Japan from November 2012 through October 2013 is forecast to have fallen by 6.0% compared with the previous year to 17,456,000 people.

The demand for domestic travel, on the other hand, trended upward with route expansion as LCC prevailing; market growth in Okinawa; and Mount Fuji's registration as a World's Cultural Heritage site. The demand for foreign travelers visiting Japan was significantly higher compared with the previous fiscal year, against easing of visa requirements in Southeast Asian countries and the weak yen trend. The estimated visitor number is expected to hit a record high 10 million people, an increase of 22.8% compared with a year earlier.

Under these business conditions, the Group strived to improve on its standards of "safety, security, service and quality," and has implemented original measures to expand its business in the travel business, the Group's main business segment, as well as other businesses.

- Travel Business

In the overseas travel departing Japan, the Group began offering original products, including charter cruise operations on luxury liner Costa Victoria, which takes place three times in spring and six times during summer and autumn, and a package deal incorporating chartered plans to enjoy popular destinations such as La Sagrada Familia in Barcelona, Spain. This new product line has been well received by our customers.

As part of our policy of new service, we are supporting our over 60s customers, not only by introducing discounts for senior citizens, but also by providing special assistance at Narita International Airport and Haneda Airport (the "airport assistant"). We also opened our service center at Kansai International Airport to provide support for departing passengers, and increased convenience for our customers.

As for sales channels, we plan to improve the effectiveness by concentrating on points of sale. We opened sales branches mainly in shopping centers in Japan, as well as our flagship branches at Shinjuku 3 Chome in Tokyo and Yokohama in Kanagawa. We also expanded our branch network by opening specialist outlets offering overseas weddings services in Kagoshima, Fukui and Okayama prefectures.

As for initiatives in the area of online sales, we have strengthened the stock of airline tickets so that we can set

Consolidated Financial Results for the Fiscal Year Ended October 31, 2013



more reasonable prices at our "air ticket and hotel" website and increased the listed products. We have also worked to build the ticket booking website, displaying the total amount, and supported smartphones, to improve convenience for our customers. Our reservation website "Sumayado" covers over 9,000 hotels and ryokan, or Japanese-style inns, and we strove to improve recognition of the website and to increase the number of users. Turning to group travel, we have expanded our system for receiving orders, by setting up bases in Ibaraki and Tochigi prefectures as well as in Omotesando, and by establishing an incentive section, responsible for large scale contracts. As a result, our group travel activity was strong due to the increase in orders for large scale group travel, including corporate trips, events, and school trips. As for corporate travel, or corporate business trips, we have trained and dispatched sales staff throughout the world to expand corporate contracts globally.

In domestic travel business, for which we have launched sales at all branches in Japan since the previous fiscal year, we started offering local services only the Group can offer. In Okinawa, our focused destination, we provided an original shuttle service "The Yuntaku Shuttle" to the main Island as well as Ishigaki Island, and opened "Doraemon Wakuwaku Beach" on the main Island for family travel. In addition, we implemented an expansion of sales channels and introduced the domestic reservation system of All Nippon Airways to enable reservation and sales at all branches. Consequently, the domestic travel business remained strong.

Turning to the business overseas, we have aggressively implemented measures both in overseas outbound business, which deals with locally-departing flights, as well as the inbound travel business to Japanese and overseas customers.

As for the overseas outbound business, we have operated multi branches in Southeast Asia - 9 branches in Bangkok, Thailand; 8 branches in and around Jakarta, Indonesia as of October, 2013 - with steady progress, and served a number of local customers. Additionally, we have expanded our base in Europe with the opening of 8 branches in countries such as Portugal and Ireland. Furthermore, we have aggressively entered and penetrated countries such as Nepal. Overall, we have the overseas sales networks in 51 countries, 111 cities and 158 branches as of October, 2013. In Cambodia and Laos, the Group launched an online reservation website for local customers abroad, and now operates online in 39 countries. As a result of these measures, our outbound business continues to expand mainly in Asia.

Our inbound travel business is also doing well. We are acting as wholesalers to other travel businesses (BtoB business), so that we can offer our customers the services and activities of overseas branches, and increase our sales activity. We bolstered our efforts to offer only one service to increase our customer satisfaction by providing the original "primary entry service" at Suvarnabhumi Airport, Bangkok and launching our private "LeaLea Airport Lounge" at Honolulu International Airport. In the H.I.S. VACATION business, which involves Internet-based direct sales of products including overseas hotel bookings and optional tours created or obtained by overseas branches to both Japanese and overseas travelers, the Group continues to connect with large hotel chains systematically, increase the list of hotels, and enhance the overseas hotel reservation



website among others.

As a result of these measures, the travel business for the current fiscal year recorded net sales of 431,368 million yen, an increase of 5.9% compared with the previous fiscal year. However, the Group recorded an operating income of 7,952 million yen, a decrease of 30.2% compared with a year earlier. This is due to a drop in the number of travelers from the Group's flagship Asian countries amid diplomatic disputes and the rapidly changing currency landscape.

- Theme Park Business

HUIS TEN BOSCH Co. Ltd., which operates the theme park business, worked to improve customer satisfaction. The popular seasonal series such as "The Kingdom of Light" and "The Rose Festival" were held, and the series scaled up from the No. 1 in Japan to the World's No.1. We embarked on new projects as well. In summer, we opened "Water Adventure Kingdom," which took place from July through September, 2013, in which we installed large-scale outdoor pools as well as water slide, so that our customers could enjoy their summer. We also launched the "Mysterious Marchen Forest" zone at Adventure Park. The night events such as "New Summer Kingdom of Lights" and "Fireworks World Cup" were well received.

As a result, the number of visitors in the current fiscal year increased 29.1% year on year to 2,477,000. Net sales increased 28.8% to 20,548 million yen, and operating income increased 90.0% year on year to 5,015 million yen. The Group achieved good performance in the theme park business.

The following is the business results for HUIS TEN BOSCH Co. Ltd. alone from October 2012 through September 2013.

Г	Millions of Yen			
	Previous FY (Oct 1, 2011 – Sept 30, 2012)	Current FY (Oct 1, 2012 – Sept 30, 2013)	Y-Y Change (%)	Y-Y Change
Number of Visitors (Foreign Visitors) (Thousand persons)	1,918 (153)	2,477 (183)	129.1% (119.6%)	559 (30)
Net Sales	16,693	21,629	129.6%	6,374
Operating Income	2,424	4,848	200.0%	2,424
Ordinary Income	3,412	5,730	167.9%	2,318
Net Income	4,221	5,358	126.9%	1,137

- Kyushu Sanko Group

KYUSHU INDUSTRIAL TRANSPORTATION Group, a holding company of KYUSHU INDUSTRIAL TRANSPORTATION HOLDINGS CO., LTD., recorded net sales of 25,280 million yen and operating income of 1,395 million yen. The Group launched Wi-Fi service on shuttle buses, its core business. The H.I.S. Group had



turned KYUSHU INDUSTRIAL TRANSPORTATION HOLDINGS CO., LTD. into a consolidated subsidiary from the fourth quarter of the previous fiscal year.

- Hotel Business

In the hotel business, the Group recorded net sales of 4,478 million yen, an increase of 60.8% compared with the previous fiscal year, and an operating loss of 118 million yen, compared with an operating loss of 232 million yen a year earlier. In the Watermark Hotel Nagasaki, we have implemented special programs and improved visits to Japan, concentrating on the Asian market, with improved success. The Guam Reef & Olive Spa Resort, which was consolidated into the Group in the previous fiscal year, conducted a large-scale renewal construction, and had its grand opening with a refurbished look. The Group also made efforts to improve customer satisfaction and profitability in hotels in Australia and Sapporo, Japan.

- Transportation Business

ASIA ATLANTIC AIRLINES CO., LTD., an international charter carrier which was set up in December, 2012, began operation on a route from Suvarnabhumi Airport, Bangkok to Narita International Airport on August 20, 2013. The Ocean Rose vessel, which had operated between Nagasaki and Shanghai, suspended operation for a long term period, and it has been chartered to a foreign corporation in a three-year bareboat chartering agreement since February, 2013. As a result, the Group recorded net sales of 97 million yen, a decrease of 37.7% compared with the previous fiscal year, and an operating loss of 1,065 million yen compared with an operating loss of 1,142 million yen a year earlier.

As a result of these measures, the Group achieved record results, with consolidated net sales of 479,478 million yen, an increase of 11.1% compared with the previous fiscal year; operating income of 11,843 million yen, an increase of 4.7%; and ordinary income of 15,203 million yen, an increase of 12.8%. The Group recorded net income of 8,903 million yen with an increase in tax expenses due to the near elimination of tax loss carryforwards.

Segment amounts include transactions between the segments.

(2) Forecasts for the next fiscal year

The global economic environment will likely remain uncertain. However, within the travel industry, travel demand is expected to remain firm for reasons including the launch of new services and route expansion as a result of increased slots; a cooling of diplomatic tensions; and greater travel opportunities for seniors. At the same time, we project that it will become more important to respond to market changes, such as fiercer competition within the industry, both in Japan and overseas, that includes airlines' moves to push for direct sales.

Under these business conditions, within the travel business, the Group's core segment, we will further strive to improve its safety, security, service and quality; explore a new non-package travel market; deftly respond to customer needs, including making a foray into the cruise business and aggressively using charter flights;

Consolidated Financial Results for the Fiscal Year Ended October 31, 2013



develop original products and services for the global market; and rapidly implement measures in order to expand and broaden the travel business for both flights departing from Japan and locally overseas. Furthermore, the Group will promote expansion with a greater awareness of productivity and efficiency and further increase earnings, and this will involve various activities including sales operations that take into consideration sales channels, and conduct promotions to generate demand based on an awareness of the medium's characteristics.

HUIS TEN BOSCH Co., Ltd. will continue to hold the events which can be experienced only in HUIS TEN BOSCH, including "The Kingdom of Light, Chapter Two, Three New World of Light," which takes place from November 2, 2013 through March 30, 2014. In addition, HUIS TEN BOSCH Co., Ltd. plans to open a new theater "Muse Hall" on January 11, 2014. As measures taking place outside of the theme park, "Osaka Castle 3D Mapping Super Illumination" will take place from December 14, 2013 through February 26, 2014 onto the Osaka Castle Tower in the Nishinomaru Garden area.

As a result of the measures implemented, the Group expects to achieve better results for the next fiscal year. As for the forecasts for net income, the Group expects the tax expenses to increase due to the elimination of tax loss carryforwards.

2. Allocation of profits

(1) Basic approach to allocation of profits

Returning profits to shareholders is one of the H.I.S. Group's key management issues. The Group aims to maximize Group enterprise value, and at the same time pay stable and continuous dividends based on the Group's financial performance and taking into account overall factors including global economic and business trends, the state of the Group and future business development. Profit sharing with shareholders is based on the concept of sustainable, stable dividends from profits. H.I.S. has adopted a system of interim dividends, but there is a tendency for a greater share of annual sales to be recorded in the second half of the fiscal year. Therefore, at the present time, dividends are paid on a yearly basis in order to realize fair dividends in terms of earnings.

(2) Utilization of internal capital reserves

In addition to preparation for sudden changes, both domestically as well as internationally, in the travel industry and competition and reorganization within the industry, maintenance of branch network and active investments in the IT business, there is a greater need to respond to unexpected external factors such as recent terrorism, political uncertainty, natural disasters and sudden phenomena that Group customers encounter. Under these conditions, there is a strong awareness of the importance of creating a stable financial base for rapid-response and therefore there is a desire to keep Consolidated Financial Results for the internal reserves relatively thick and stabilize the business foundation.



The Group plans to pay a year-end dividend of 34 yen per share. As for the dividend for the next fiscal year, the Group plans to pay an annual common dividend of 36 yen per share to ensure sustainable and stable profit sharing, while working to increase the dividend. However, the Group will remain flexible in responding to the situation, if performance worsens in uncertain market conditions.

3. Business and Other Types of Risks

The following types of events have the potential to affect the operating results, financial status, the stock price and other factors for the corporate group. Having recognized the potential for such risks, the Group intends to make every effort to avoid them and to address them in the event such risks should occur.

(1) Regional characteristics of business expansion

The travel business comprises 89.9% of group sales by segment; sales by region are also concentrated in Japan, at 94.3%. Changes in the environment for the travel business in Japan therefore have the potential to affect the Group's financial position and operating results among others.

(2) Changes in fuel surcharges

Parent sales, which were affected by an increase in fuel surcharges associated with the sharp rise in crude oil prices, accounted for 78.3% of group sales, and overseas travel comprised 91.3% of parent sales. The company is currently adding a fuel surcharge to overseas travel fares to reflect the change in crude oil prices. A sharp increase in this fuel surcharge could dampen overall demand and adversely affect the Group's financial position and operating results.

(3) Trend of travelers to Asia and trend of travelers visiting Japan

Japanese passengers heading to Asia accounted for the largest percentage of the Group's total number of Japanese traveling overseas, making up 57.9% of the total (or 38.5% of sales). Changes in the external environment at these destinations, such as diplomatic disputes, political uncertainty, terrorism, outbreaks of contagious diseases, or natural disasters, could affect the Group's financial position and operating results. If it becomes difficult to secure seats on flights as the number of visitors to Japan from Asia rapidly increases, this could have a similar impact.

(4) Competition with other competitors

The travel business continues to face fierce competition with travel agencies, both in Japan and overseas, as well as suppliers which push for direct sales. The Group's financial position and operating results could be affected if stiffer competition on prices were to occur.

(5) Reduction in commissions on airline tickets sold at the published fare by airline companies

The Group also sells airline tickets at published fares which airline companies provide directly to consumers. It is possible that in the future commissions on airline tickets paid to travel agencies by airline companies could be reduced or eliminated. This could affect the Group's financial position and operating results.



(6) Fluctuations in the valuation of owned assets such as securities

The Group holds both listed and unlisted shares and also holds debt and other instruments. Hence, the Group's financial position and operating results could be affected by movements in prices for securities possessing a market value, and by the occurrence of losses on sale and valuation losses for securities without a market price due to changes in the financial status of companies in which we have invested.

(7) Exchange rate fluctuations

The Group conducts business in foreign currencies and therefore incurs income and expenses as well as assets and liabilities in foreign currencies as a result. The Group partially hedges risk through forward exchange contracts and other instruments, according to the actual demand, to mitigate the impact of exchange rate fluctuations. However, sharp fluctuation in exchange rates could affect the Group's financial position and operating results.

The Group also translates the financial statements of consolidated overseas subsidiaries into Japanese Yen when producing the consolidated financial statements. This could affect the Group's financial position and operating results, should there be fluctuation in exchange rates.

(8) Breakout and spread of infectious diseases throughout the world (including Japan)

If an infectious disease were to break out and spread throughout the world including Japan and there were a sudden decline in the desire for global travel, these could negatively impact the Group's financial position and operating results.

(9) Flight operations

If an aviation accident were to occur by the flight operated by the Group, various issues will arise including losing credibility with customers; damaged reputation; slump in demand for air travel; and claims for damage during flight operations. This could affect the Group's financial position and operating results. Likewise, if an accident by flights operated by other companies were to happen, the demand for air travel will likely slump. This could also affect the Group's financial position and operating results.

(10) Food safety

The Group developed its standard for arrangement, mediation and quality control, and carefully selects restaurants it uses for planned tours and optional tours. Additionally, the Group business segments include operating restaurants, and the Group pays sufficient attention to food safety as well. Amid rising concerns about food safety, the occurrence of health problems such as food poisoning could cause the Group's reputation, and affect its financial position and operating results.

(11) Personal information

The Group retains personal information in each business segment. Pursuant to the Japanese law concerning the protection of personal information, the Group has established Privacy Policy to ensure appropriate



handling and protection of personal information. If a large-scale data leak were to happen for some reasons, this could cause the Group's reputation and damage claims, and negatively impact the Group's financial position and operating results.

(12) Other risks surrounding the travel business

Other than the above, risks surrounding the travel business include changes in the world situation such as terrorism, war, and other events; damage on travel infrastructure due to natural disaster; and global disorder as a result of sudden changes in exchange rates. This could affect the Group's financial position and operating results.

II. Current State of the H.I.S. Group

H.I.S. Group (H.I.S. Co., Ltd. and its group companies) comprises H.I.S. Co., Ltd., 94 subsidiaries and 9 affiliated companies. The main businesses of the principal subsidiaries are outlined in the following tables, which are organized by the business categories used in segment information.

(1) Travel Business

The H.I.S. Group businesses undertake domestic and overseas travel and other ancillary businesses.

Group Companies

HAWAII HIS CORPORATION
H.I.S. INTERNATIONAL TOURS (NY) INC.
H.I.S. GUAM, INC.
H.I.S. CANADA INC.
HIS SAIPAN INC
H.I.S. KOREA CO., LTD.
H.I.S. Tours Co., Ltd.
PT. HARUM INDAH SARI TOURS & TRAVEL
HIS (HONG KONG) COMPANY LIMITED
H.I.S. TAIWAN COMPANY LIMITED
H.I.S. INTERNATIONAL TRAVEL PTE LTD

H.I.S. AUSTRALIA PTY. LTD. H.I.S. EUROPE LIMITED

H.I.S. INTERNATIONAL TOURS FRANCE SARL

H.I.S. Deutschland Touristik GmbH

H.I.S. EUROPE ITALY S.R.L. HIS ULUSLARARASI TURIZM SEYAHAT ACENTASI

LIMITED SIRKETI

GM COMMUNICATIONS LIMITED (Miki Travel Limited)

Orion Tour Co., Ltd. QUALITA Co., Ltd. Ohshu Express Ltd. TOUR WAVE CO., LTD.

Japan Holiday Travel CO., LTD.

Cruise Planet Co., Ltd.

AGT Co., Ltd. (Advanced Global Transport)

and 40 other companies

(2) Hotel Business

The Group operates hotel and other ancillary businesses in Australia and other countries.

Group Companies

H.I.S. AUSTRALIA HOLDINGS PTY LTD H.I.S. INVESTMENTS PTY LTD THE WATERMARK HOTEL GROUP PTY LTD WHG INVESTMENTS BRISBANE PTY LTD L'MARK PTY LTD The Watermark Hotel Japan Co.,Ltd. The Watermark Hotel Nagasaki Co. Ltd. GUAM REEF HOTEL, INC.

GOAWINELI HOTEL, INC

and 2 other companies

(3) Theme Park Business

The Group owns and operates the theme park located in Sasebo in Nagasaki prefecture.

Group Companies

HUIS TEN BOSCH Co. Ltd. Huis Ten Bosch Technical Center Co., Ltd.	Huis ten Bosch Tourists Co., Ltd.
,	and 2 other companies



(4) Transportation Business

The Group operates passenger route and other ancillary businesses. The Group's newly established ASIA ATLANTIC AIRLINES CO., LTD. was consolidated into a subsidiary and included in the transportation business.

Group Companies

ASIA ATLANTIC AIRLINES CO., LTD. HTB Cruise Co., Ltd.	TEN BOSCH CRUISE PANAMA S.A.
THE States Co., Etc.	and 1 other company

(5) Kyushu Sanko Group

KYUSHU INDUSTRIAL TRANSPORTATION Group, a holding company of KYUSHU INDUSTRIAL TRANSPORTATION HOLDINGS CO., LTD., operates automobile transportation and other businesses.

Group Companies

KYUSHU INDUSTRIAL TRANSPORTATION HOLDINGS CO., LTD. Kyushu Sanko Bus Co., Ltd. Kyushu Sanko Tourism Co., Ltd. Kyushu Sanko LandMark Co. Ltd.	Sanko Bus Co., Ltd. Kyushu Sanko Seibi Co.,Ltd. Kyushu Sanko Kanko Co., Ltd.
Kyushu Sanko LandMark Co.,Ltd. Kumamoto Ferry Co.,Ltd.	and 3 other companies

(6) Other businesses

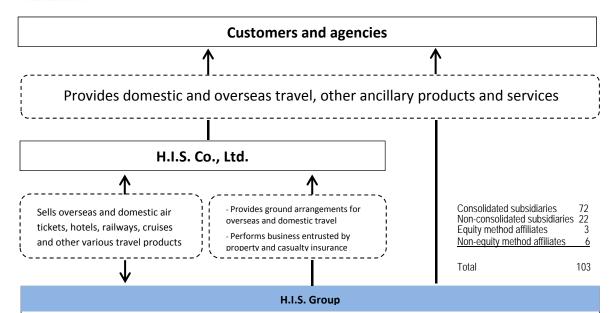
H.S. Insurance Planning Co., Ltd., handles property and casualty insurance, mainly for overseas travel.

Group Companies

H.S. Insurance Planning Co., Ltd.	and 7 other companies

The following table illustrates the Group's operating relationships.





Travel Business

HAWAII HIS CORPORATION

H.I.S. INTERNATIONAL TOURS (NY) INC.

H.I.S. GUAM, INC. H.I.S. CANADA INC.

HIS SAIPAN INC

H.I.S. KOREA CO., LTD.

H.I.S. Tours Co., Ltd.

PT. HARUM INDAH SARI TOURS & TRAVEL HIS (HONG KONG) COMPANY LIMITED

H.I.S. TAIWAN COMPANY LIMITED

H.I.S. INTERNATIONAL TRAVEL PTE LTD

H.I.S. AUSTRALIA PTY. LTD.

H.I.S. EUROPE LIMITED

H.I.S. INTERNATIONAL TOURS FRANCE SARL

H.I.S. Deutschland Touristik GmbH

H.I.S. EUROPE ITALY S.R.L.

HIS ULUSLARARASI TURIZM SEYAHAT ACENTASI LIMITED SIRKETI

GM COMMUNICATIONS LIMITED (Miki Travel Limited)

Orion Tour Co., Ltd.

QUALITA Co., Ltd. Ohshu Express Ltd.

TOUR WAVE CO., LTD.

Japan Holiday Travel CO., LTD.

Cruise Planet Co., Ltd.

AGT Co., Ltd. (Advanced Global Transport)

and 40 other companies

Hotel Business

H.I.S. AUSTRALIA HOLDINGS PTY LTD

H.I.S. INVESTMENTS PTY LTD

THE WATERMARK HOTEL GROUP PTY LTD

WHG INVESTMENTS BRISBANE PTY LTD

L'MARK PTY LTD

The Watermark Hotel Japan Co.,Ltd. The Watermark Hotel Nagasaki Co. Ltd.

GUAM REEF HOTEL, INC.

and 2 other companies

Theme Park Business

HUIS TEN BOSCH Co. Ltd. Huis ten Bosch Tourists Co., Ltd.

Huis Ten Bosch Technical Center Co., Ltd. and 2 other companies

Transportation Business

ASIA ATLANTIC AIRLINES CO., LTD. TEN BOSCH CRUISE PANAMA S.A

HTB Cruise Co., Ltd. and 1 other company

Kyushu Sanko Group

KYUSHU INDUSTRIAL TRANSPORTATION HOLDINGS CO., LTD.

Kyushu Sanko Bus Co., Ltd.

Kyushu Sanko Tourism Co.,Ltd.

Kyushu Sanko LandMark Co.,Ltd.

Kumamoto Ferry Co.,Ltd.

Sanko Bus Co., Ltd.

Kyushu Sanko Seibi Co.,Ltd.

Kyushu Sanko Kanko Co., Ltd.

and 3 other companies

Other businesses

H.S. Insurance Planning Co., Ltd. and 7 other companies



III. Management Policy

1. Basic management policy

Under the corporate philosophy of "Through tourism, we contribute to the advance of world peace and mutual understanding by increasing the knowledge of people in the world, getting over the differences of nationality, race, culture and religion," the Group strives to develop products and provide services that are trusted and satisfied by customers every day. The Group works to develop each business from the perspectives of customers, while giving sufficient consideration to safety and security at all times; continues to further improve customer satisfaction; promotes corporate social responsibility (CSR) all over the world; and strives to take a leap forward as a global travel company accepted in each country and region.

2. Management goals and indicators

The Group is working to achieve a target that aims for the top position in the number of handling passengers and sales in the overseas travel departing Japan, to ensure a solid position within the travel industry. The Group also works to build a new business model that brings both growth and continuous improvement with profitability; expand demand; and actively conducts purchasing, planning, and sales through its global network.

3. Medium to long-term business strategy

Through focusing our Group's business resources on our travel related business, we aim to establish an advantage in the travel market. Focusing on improving customer convenience, stronger efforts based on an awareness of the importance of greater productivity and operational efficiency, such as developing new sales channels that actively make use of IT especially the Internet, will be undertaken. With the goal of transforming itself into a global travel company that is trusted and supported globally, the Group will market its corporate/group, domestic, and cruise travel operations, and aggressively develop overseas travel services for travels departing locally by making use of overseas branches that focus their efforts on Asia. Details are provided below.

• Differentiating non-package travels and planned tours

Taking advantage of its ability in purchasing, planning, and arranging, the Group expands its differentiated line of products to meet the varying needs of our customers, and offers travel products and services that most appeals to each customer segment. Furthermore, the Group focuses on improving the quality of products and services, so that our customers can travel with peace of mind.

• Strengthening sales channels

The Group will expand customer bases in anticipation of new demand development and increased convenience for our customers, and work to attract more customers. In the growing group travel market, we strive to expand our share and focus on developing staff who will take up a role in this market. In addition, the



Group will implement sales measures that utilize the characteristics of each sales channel, including automated reservation systems at branches and call centers as well as online websites, and develop the business with an emphasis on productivity and efficiency.

Expanding travel business overseas

The Group focuses on the growing Southeast Asia region, especially Thailand, Indonesia and Vietnam, and accelerates the business development. The Group also pursues an expansion in the overseas travel business. We accept passengers traveling between overseas stations, and further enhance our BtoB business, acting as a wholesaler to other travel businesses, so that we can offer our customers the services and activities of overseas branches.

Building a vertically integrated business model

In preparation of the rapidly expanding travel demand in Asia, the Group aims to expand its business by maintaining a stable supply of airline tickets and hotel rooms to avoid short supply, and by organizing the system in order to offer its original travel products. Our customers can expect to receive a consistent service, from travel reservation to transportation, local guides and accommodation at their destinations.

• Efforts on domestic travel and foreign travelers visiting Japan

In domestic travel business, the Group pushes forward "landing-based business" in its focused destination including HUIS TEN BOSCH and Okinawa. We focus our planning and sales and thereby expand the market share and increase profitability. In a growing market of foreign travelers visiting Japan, the Group reinforces cooperation with its overseas branches, and expands its business.

• Leap for HUIS TEN BOSCH

The Group is committed to using its originality and ingenuity and launching "only one" and "number one" events which can be experienced only in HUIS TEN BOSCH, and offers ever-more surprising and impressive experience. Additionally, the Group implements eco-friendly measures such as energy-saving "Smart Houses", and takes on a challenge to realize a new "tourism business city".

4. Key issues

In the travel industry, the Group projects that the competition will become ever fiercer among existing major travel companies; emerging Internet-based travel companies; and airlines pushing for direct sales which include travel companies worldwide as well as low-cost carriers (LCCs). Under these conditions, the following are the major issues to be dealt with by the Group:

• Improving on safety, security, service and quality

As a travel company, the Group recognizes that it is of utmost importance to offer a safe and comfortable

Consolidated Financial Results for the Fiscal Year Ended October 31, 2013



journey that our customers can enjoy, in order to win their support, and continues to improve on its standard of safety, security, service and quality. As a part of this effort, the Group reinforces cooperation with overseas branches; actively conducts safety study for local hotels and destinations; immediately reflects the feedback from our customers and local guides to our purchasing and planning; and strives to offer safe, secured, and high quality products and information. Additionally, the Group works to standardize and improve the level of its service, both in Japan and overseas, and provide a consistent service, from "before departure" to "after returning home", for our customer satisfaction and support.

Group synergy taking advantage of its global network

The Group will establish and differentiate the line of its travel products and fulfilling services, which is made possible by the Group's original purchasing in pursuit of creativity, so that we can provide our customer with the sense of excitement before departures; impressive experience beyond expectation at their destinations; and memories and the wonders of travel. In the non-package travel, the Group's foundation, we will enhance our ability in arrangement and dispatching information, as well as our accumulated consulting know-how; improve our support at the destinations; and propose a new travel plan and offer travel products.

• Evolution and speed of global expansion

The Group recognizes that it is of importance to assess the world's travel market, particularly in the growing Asia, and take action ahead of our competitors, thus creating advantage. In the rapidly growing Internet-based market, the Group plans to enhance the usability of its website by displaying its world's leading selection of products; building the website with cutting-edge technology; making an effective use of SNS, so that our customers in each country will be satisfied with our services. In addition, the Group focuses on recruiting and developing staff that can play a role in its global business expansion. Furthermore, the Group will strive to take action with awareness of speed at all times; sensitively detect changes and get ahead of others; and take on a new challenge with flexible and unconventional ideas.

5. Other important matters in company management

None



IV. Consolidated Financial Statements

1. Consolidated Balance Sheets

	Millions of Ye	of Yen
	As of Oct 31, 2013	As of Oct 31, 2012
ASSETS		
Current assets		
Cash and deposits	83,211	65,495
Accounts receivable-trade	13,897	12,505
Operating accounts receivable	6,737	5,135
Securities	2,699	1,830
Travel advance payments	21,588	17,626
Prepaid expenses	1,721	1,409
Deferred tax assets	1,749	2,568
Short-term loans receivable	38	34
Short-term loans receivable from subs.and affiliates	85	105
Accounts receivable-other	2,222	1,829
	•	·
Other	3,666	3,268
Allowance for doubtful accounts	(102)	(111)
Total current assets	137,515	111,697
Noncurrent assets		
Property, plant and equipment		
Buildings	35,064	32,733
Accumulated depreciation	(22,922)	(21,833)
Buildings, net	12,142	10,899
Tools, furniture and fixtures	9,629	7,860
Accumulated depreciation	(6,736)	(5,936)
Tools, furniture and fixtures, net	2,893	1,924
Vessels	4,685	3,502
Accumulated depreciation	(770)	(549)
Vessels, net	3,914	2,953
Land	21,191	21,048
Lease assets	3,261	2,662
Accumulated depreciation	(1,184)	(843)
Lease assets, net	2,077	1,819
OtherAccumulated depreciation	11,028	9,992
	(7,736) 3,292	(8,082) 1,909
Other, net	45,511	40,554
	4,560	4,532
Investments and other assets	4,500	4,332
Investment securities	13,639	4,595
Stocks of subsidiaries and affiliates	4,911	3.789
	·	-,
Investments in capital of subs. and affiliates	55	85
Long-term loans receivable	1,162	950
Long-term loans receivable from subs. and affiliates	39	237
Deferred tax assets	2,091	1,321
Guarantee deposits	5,964	5,384
Other	553	485
Allowance for doubtful accounts	(165)	(153)
Total investments and other assets	28,252	16,696
Total noncurrent assets	78,324	61,783
Deferred assets	74	16
Total assets	215,913	173,497



	Millions of Yen	
	As of Oct 31, 2013	As of Oct 31, 2012
LIABILITIES		
Current liabilities		
Operating accounts payable	20,168	17,162
Short-term loans payable	2,100	2,300
Current portion of long-term loans payable	1,547	1,510
Accounts payable-other	2,354	2,342
Accrued expenses	2,233	2,232
Income taxes payable	1,819	1,953
Accrued consumption taxes	442	273
Travel advance received	47,398	39,537
Lease obligations	812	465
Provision for bonuses	1,630	3,503
Provision for directors' bonuses	73	216
Other	4,877	4,708
Total current liabilities	85,459	76,206
Noncurrent liabilities		
Long-term loans payable	23,411	4,781
Deferred tax liabilities	4,958	4,975
Provision for retirement benefits	5,650	5,259
Provision for directors' retirement benefits	670	589
Provision for repairs	1,549	1,554
Lease obligations	1,761	1,803
Other	1,772	1,563
Total noncurrent liabilities	39,773	20,528
Total liabilities	125,233	96,734
NET ASSETS		
Shareholders' equity		
Capital stock	6,882	6,882
Capital surplus	7,782	7,782
Retained earnings	63,664	55,966
Treasury stock	(2,529)	(2,524)
Total shareholders' equity	75,800	68,107
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	951	1,433
Deferred gains or losses on hedges	(19)	16
Foreign currency translation adjustment	2,348	(1,839)
Total accumulated other comprehensive income	3,280	(389)
Minority interests	11,599	9,044
Total net assets	90,680	76,763
Total liabilities and net assets	215,913	173,497



2. Consolidated Statements of Income

	Millions of Yen	
	Nov 1, 2012 – Oct 31, 2013	Nov 1, 2011 – Oct 31, 2012
Net sales	479,478	431,483
Cost of sales	397,681	354,512
Gross profit	81,797	76,971
Selling, general and administrative expenses	69,953	65,654
Operating income	11,843	11,316
Non-operating income		
Interest income	529	511
Foreign exchange gains	1,111	254
Equity in earnings of affiliates	582	405
Subsidy income	823	853
Other	621	376
Total non-operating income	3,668	2,401
Non-operating expenses		
Interest expenses	146	42
Provision of allowance for doubtful accounts	_	67
Other	162	128
Total non-operating expenses	308	238
Ordinary income	15,203	13,479
Extraordinary income		
Gain on sales of noncurrent assets	14	8
Gain on sales of investment securities	34	_
Gain on step acquisitions	_	382
Compensation income	35	165
Other	5	48
Total extraordinary income	90	603
Extraordinary loss		
Impairment loss	40	_
Loss on valuation of stocks of subs. and affiliates	12	_
Other	13	18
Total extraordinary losses	66	18
Income before income taxes and minority interests	15,226	14,064
Income taxes - current	3,586	4,164
Income taxes - deferred	449	(982)
Total income taxes	4,036	3,182
Income before minority interests	11,190	10,881
Minority interests in income	2,287	1,549
Net income	8,903	9,331



3. Consolidated Statements of Comprehensive Income

	Millions of Yen	
	Nov 1, 2012 - Oct 31, 2013	Nov 1, 2011 - Oct 31, 2012
Income before minority interests	11,190	10,881
Other comprehensive income		
Valuation difference on available-for-sale securities	(481)	(2,930)
Deferred gains or losses on hedges	(32)	21
Foreign currency translation adjustment	3,460	(547)
Share of other comprehensive income of associates accounted for using equity method	887	(57)
Total other comprehensive income	3,833	(3,514)
Comprehensive income	15,024	7,367
Comprehensive income attributable to owners of the parent	12,573	5,759
Comprehensive income attributable to minority interests	2,451	1,607



4. Consolidated Statements of Changes in Net Assets

		(Millions of Yen)
	Nov 1, 2012- Oct 31, 2013	Nov 1, 2011- Oct 31, 2012
Shareholders' equity		
Captial stock		
Balance at the end of previous period	6,882	6,882
Changes of items during the period		
Total changes of items during the period	_	_
Balance at the end of current period	6,882	6,882
Capital surplus		
Balance at the end of previous period	7,782	7,782
Changes of items during the period		
Disposal of treasury stock	0	_
Total changes of items during the period	0	_
Balance at the end of current period	7,782	7,782
Retained earnings		
Balance at the end of previous period	55,966	47,658
Changes of items during the period		
Dividends from surplus	(1,102)	(1,037)
Net income	8,903	9,331
Change of scope of consolidation	(103)	(181)
Change of scope of equity method	_	195
Total changes of items during the period	7,698	8,307
Balance at the end of current period	63,664	55,966
Treasury stock		
Balance at the end of previous period	(2,524)	(2,522)
Changes of items during the period	, · · · ,	, ,
Purchase of treasury stock	(5)	(1)
Disposal of treasury stock	0	_
Total changes of items during the period	(5)	(1)
Balance at the end of current period	(2,529)	(2,524)
Total shareholders' equity	, ,	
Balance at the end of previous period	68,107	59,801
Changes of items during the period	,	,
Dividends from surplus	(1,102)	(1,037)
Net income	8,903	9,331
Change of scope of consolidation	(103)	(181)
Change of scope of equity method		195
Purchase of treasury stock	(5)	(1)
Disposal of treasury stock	0	-
Total changes of items during the period	7,692	8,306
Balance at the end of current period	75,800	68,107



		(Millions of Ye
	Nov 1, 2012- Oct 31, 2013	Nov 1, 2011- Oct 31, 2012
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities		
Balance at the end of previous period	1,433	4,364
Changes of items during the period		
Net changes of items other than s'hldrs' equity	(482)	(2,931)
Total changes of items during the period	(482)	(2,931)
Balance at the end of current period	951	1,433
Deferred gains or losses on hedges		
Balance at the end of previous period	16	(6
Changes of items during the period		
Net changes of items other than s'hldrs' equity	(36)	23
Total changes of items during the period	(36)	23
Balance at the end of current period	(19)	16
Foreign currency translation adjustment		
Balance at the end of previous period	(1,839)	(1,175
Changes of items during the period		
Net changes of items other than s'hldrs' equity	4,187	(663
Total changes of items during the period	4,187	(663
Balance at the end of current period	2,348	(1,839
Total accumulated other comprehensive income		
Balance at the end of previous period	(389)	3,182
Changes of items during the period		
Net changes of items other than s'hldrs' equity	3,669	(3,571
Total changes of items during the period	3,669	(3,571
Balance at the end of current period	3,280	(389
Minority interests		
Balance at the end of previous period	9,044	2,605
Changes of items during the period		
Net changes of items other than s'hldrs' equity	2,555	6,439
Total changes of items during the period	2,555	6,439
Balance at the end of current period	11,599	9,044
Total net assets		
Balance at the end of previous period	76,763	65,589
Changes of items during the period		
Dividends from surplus	(1,102)	(1,037
Net income	8,903	9,331
Change of scope of consolidation	(103)	(181
Change of scope of equity method	_	195
Purchase of treasury stock	(5)	(1
Disposal of treasury stock	0	_
Net changes of items other than s'hldrs' equity	6,224	2,867
Total changes of items during the period	13,917	11,173
Balance at the end of current period	90,680	76,763



5. Consolidated Statements of Cash Flows

	Millions of Yen	
	Nov 1, 2012 - Oct 31, 2013	Nov 1, 2011 - Oct 31,2012
I. Net cash provided by (used in) operating activities		
Income before income taxes and minority interests	15,226	14,064
Depreciation and amortization	4,306	2,384
Amortization of goodwill	307	197
Increase (decrease) in allowance for doubtful accounts	3	69
Increase (decrease) in provision for bonuses	(1,939)	(126)
Increase (decrease) in provision for directors' bonuses	(149)	58
Increase (decrease) in provision for retirement benefits	375	319
Increase (decrease) in provision for directors' retirement benefits	77	73
Increase (decrease) in provision for repairs	(181)	82
Interest and dividends income	(568)	(513)
Equity in (earnings) losses of affiliates	(582)	(405)
Foreign exchange losses (gains)	(1,309)	(60)
Interest expenses	146	42
Loss (gain) on sales of investment securities	(34)	6
Loss (gain) on sales of property, plant and equipment	(12)	(8)
Loss on valuation of stocks of subsidiaries and affiliates	12	(o)
Other loss (gain)	(58)	(423)
Decrease (increase) in notes and accounts receivable-trade	(1,913)	(2,195)
Decrease (increase) in travel advance payments	(3,595)	(2,107)
Decrease (increase) in other assets	(283)	(583)
Increase (decrease) in notes and accounts payable-trade	1,927	83
Increase (decrease) in accrued consumption taxes	153	(29)
Increase (decrease) in accrued expenses	(92)	(18)
Increase (decrease) in travel advances received	7,397	4,796
Increase (decrease) in other liabilities	(28)	(75)
Subtotal	19,183	15,629
Interest and dividends income received	604	473
Interest expenses paid	(133)	(43)
Income taxes (paid) refund	(4,294)	(6,481)
Net cash provided by operating activities	15,360	9,577



	Millions of Yen	
	Nov 1, 2012 - Oct 31, 2013	Nov 1, 2011 - Oct 31,2012
II. Net cash provided by (used in) investing activities		
Payments into time deposits	(40,251)	(62,884)
Proceeds from withdrawal of time deposits	48,878	52,570
Purchase of short-term investment securities	(2,400)	(1,399)
Proceeds from redemption of securities	1,765	1,750
Purchase of property, plant and equipment and intangible	1,7 00	1,700
assets	(7,794)	(4,977)
Proceeds from sales of property, plant and equipment and		
intangible assets	129	15
Purchase of investment securities	(10,158)	(201)
Purchase of stocks of subsidiaries and affiliates	(1,343)	(2,862)
Proceeds from sales of investment securities	199	(2,002)
Purchase of investments in subsidiaries resulting in change in	133	7
scope of consolidation	_	(2,059)
Proceeds from purchase of investments in subsidiaries		
resulting in change in scope of consolidation	_	243
Payments of loans receivable	(93)	(944)
Collection of loans receivable	47	2,091
Payments for guarantee deposits	(1,133)	(770)
Proceeds from collection of guarantee deposits	782	633
Other, net	395	538
Net cash used in investing activities	(10,975)	(18,250)
III. Net cash provided by (used in) financing activities		
Increase in short-term loans payable	2,030	1,700
Decrease in short-term loans payable	(2,230)	(357)
Proceeds from long-term loans payable	20,205	100
Repayment of long-term loans payable	(1,538)	(533)
Cash dividends paid	(1,102)	(1,037)
Cash dividends paid to minority shareholders	(11)	(36)
Other, net	(534)	(130)
Net cash used in financing activities	16,817	(295)
IV. Effect of exchange rate change on cash & cash equivalents	2,303	(305)
V. Net increase (decrease) in cash & cash equivalents	23,505	(9,275)
VI. Cash & cash equivalents at beginning of period	35,821	44,703
VII. Increase in cash & cash equivalents from newly	2,099	392
consolidated subsidiary	2,093	332
VIII. Cash & cash equivalents at end of period	61,426	35,821